

# To reduce the bed occupancy and the length of stay on Ivory ward

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Project sponsor: Michael McGhee

# Background




Ivory ward – 16 bedded functional older adult ward in Newham

Longer length of stay than comparable OA functional wards – Leadenhall and Larch

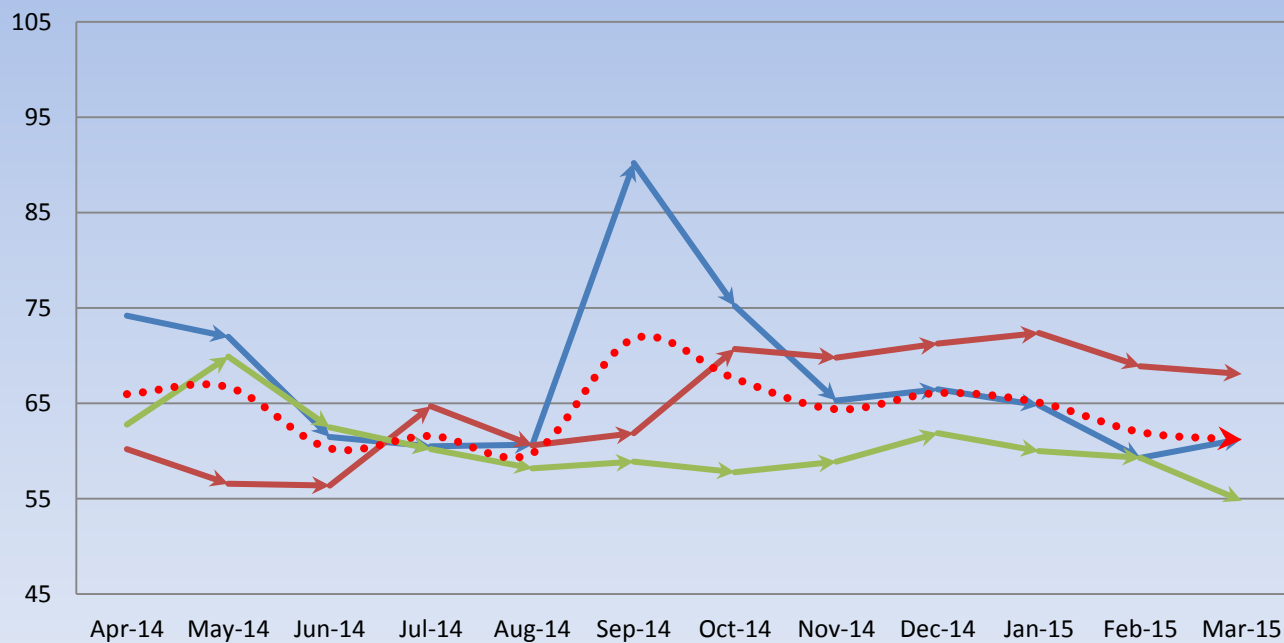
Intractable problem

Multifactorial and multisystem delays

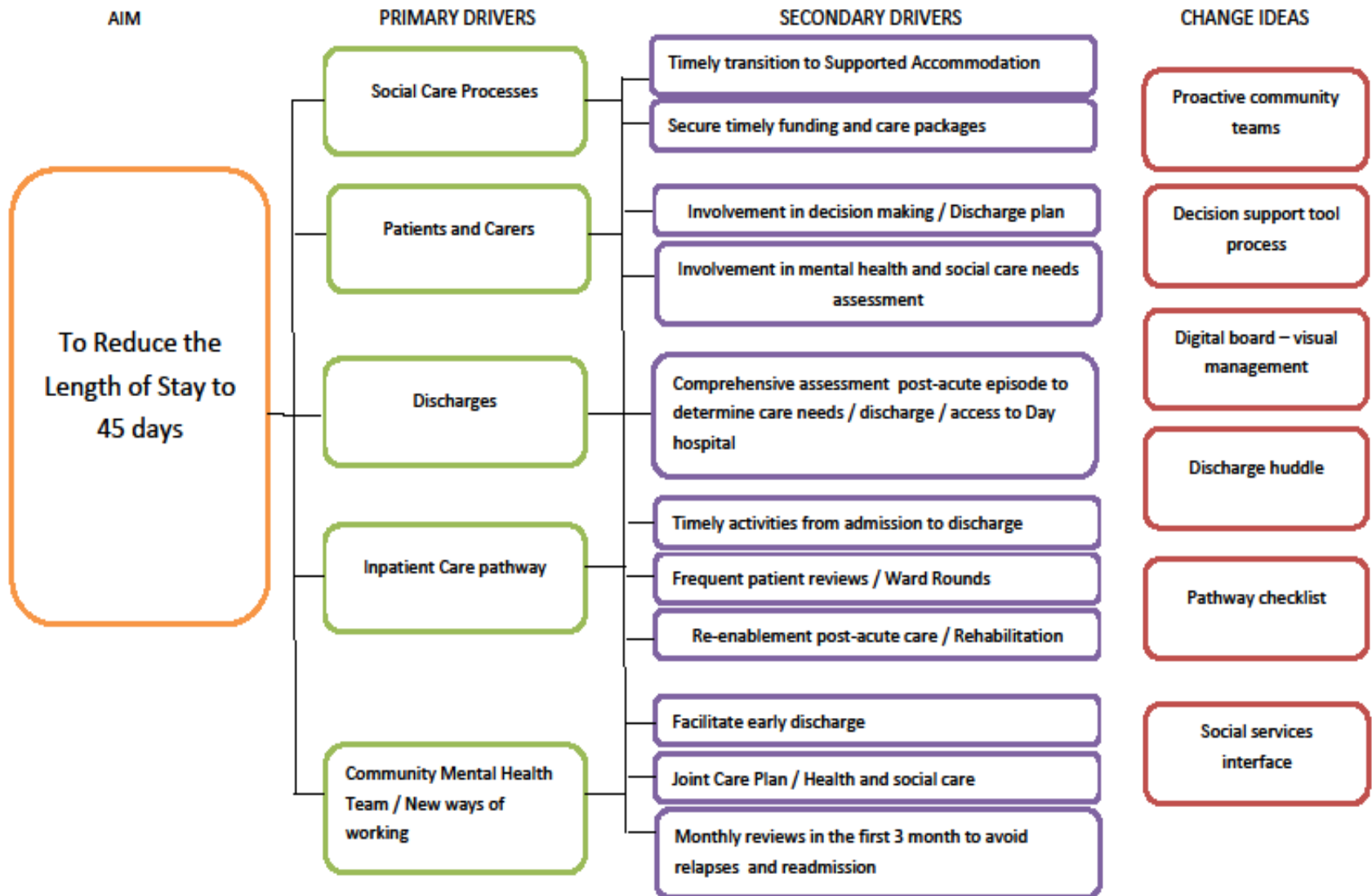
# Background

-  City & Hackney
-  Newham
-  Tower Hamlets
-  Trustwide

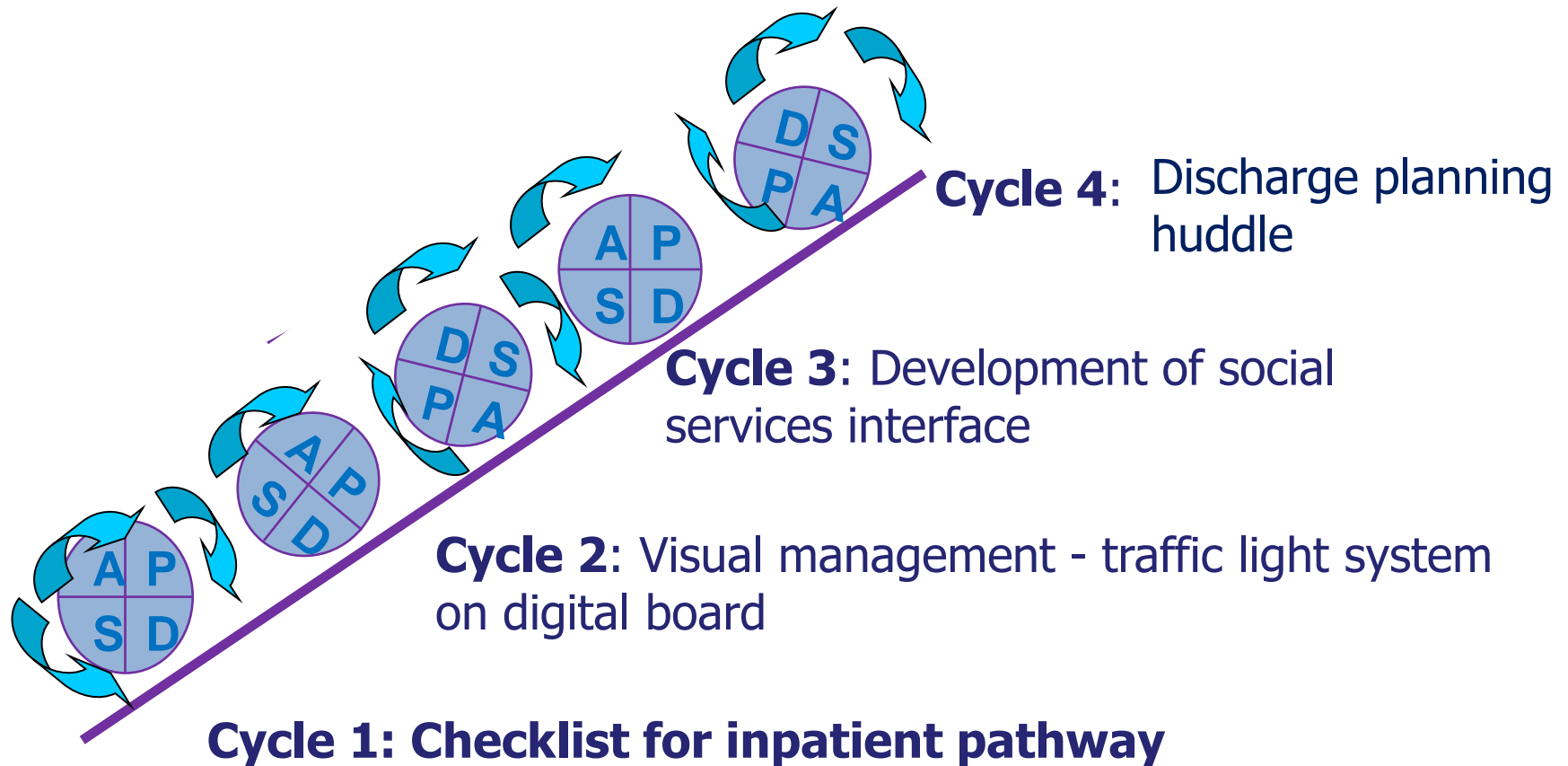
**Average Length of Stay at Discharge - Older Adult (Functional) Rolling 12 Month Figures**



## Ivory Ward – Inpatient Service: Reducing the Length of Stay



# Sequence of PDSA's – for one change idea or secondary driver



# The PDSA Cycle: Pathway checklist

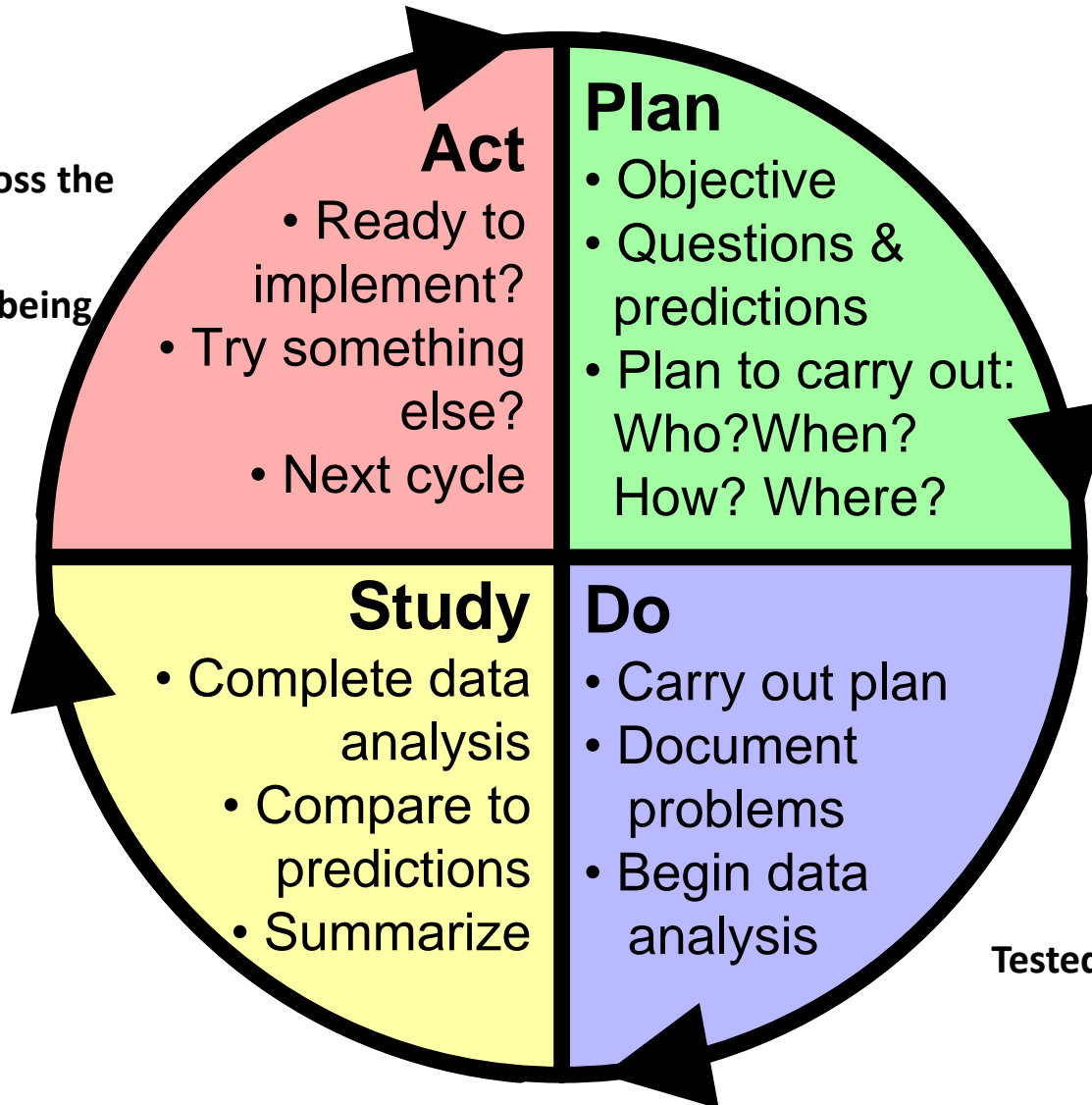
Implemented across the ward

Process measure being developed

Too much detail

Refine and revised

MDT responsibilities colour coded

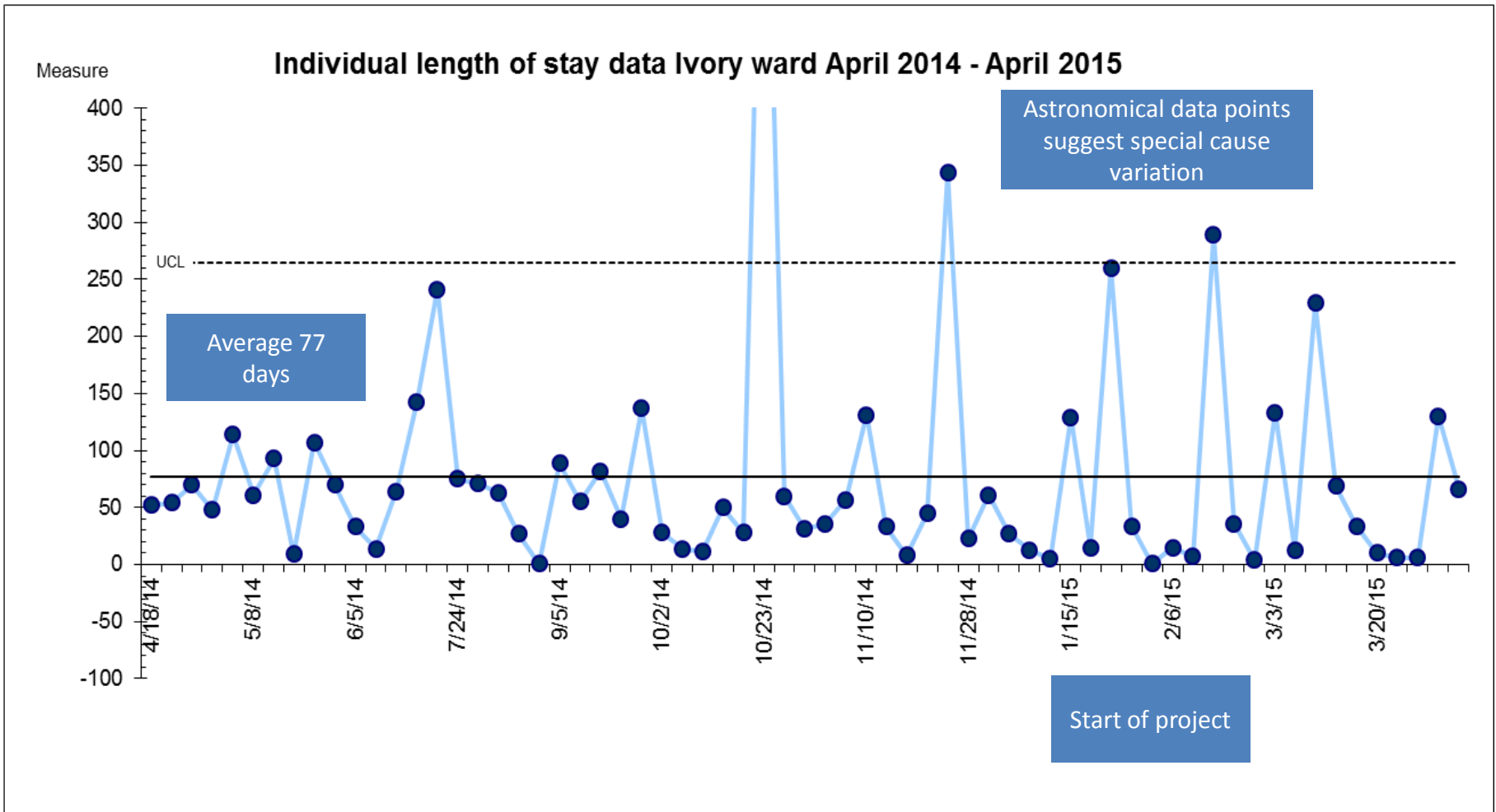


Aim = to clarify inpatient pathways and attach a timeline. Predicted to reduce length of stay.

Care pathway translated into checklist and tasks allocated to individuals

Tested with one patient

# Data: outcome measure on length of stay



# Learning

- Motivation is key
- Use of data to identify problems and where to focus attention
- Shifted attention to whole system
- Process of continual learning



# What next?

- Firming up process measures to ensure reliability
- Looking at supporting community teams
- Working on decision support tool
- Learning from other wards